2013 Feed and Pet Food Joint Conference

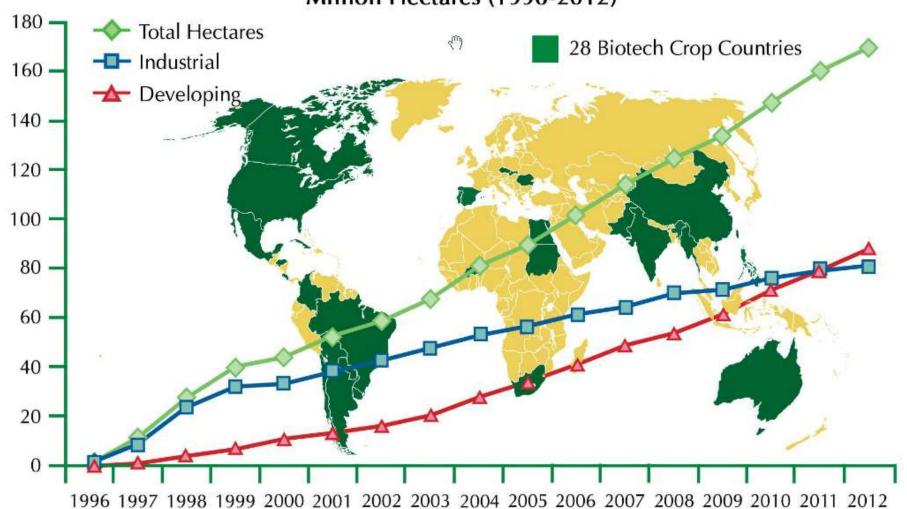
GMOs

What Broader Initiatives Could Take Hold?

Cathleen Enright, PhD Executive Vice President Food and Agriculture



GLOBAL AREA OF BIOTECH CROPS Million Hectares (1996-2012)

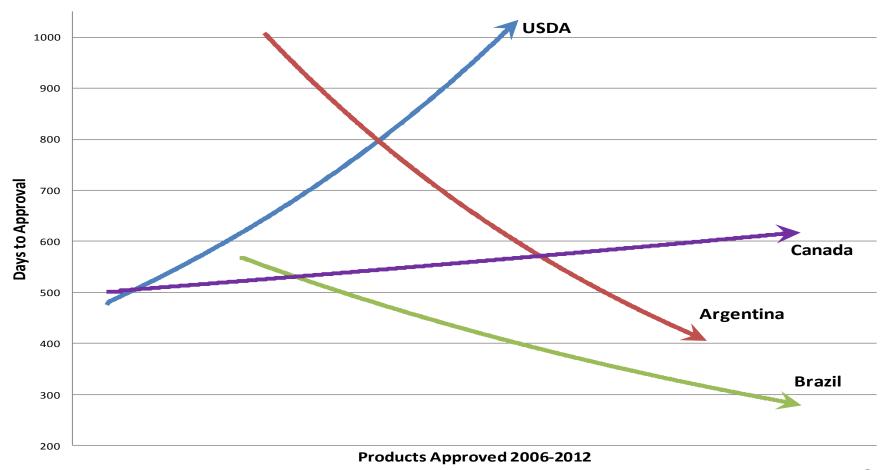


A record 17.3 million farmers, in 28 countries, planted 170.3 million hectares (420 million acres) in 2012, a sustained increase of 6% or 10.3 million hectares (25 million acres) over 2011.

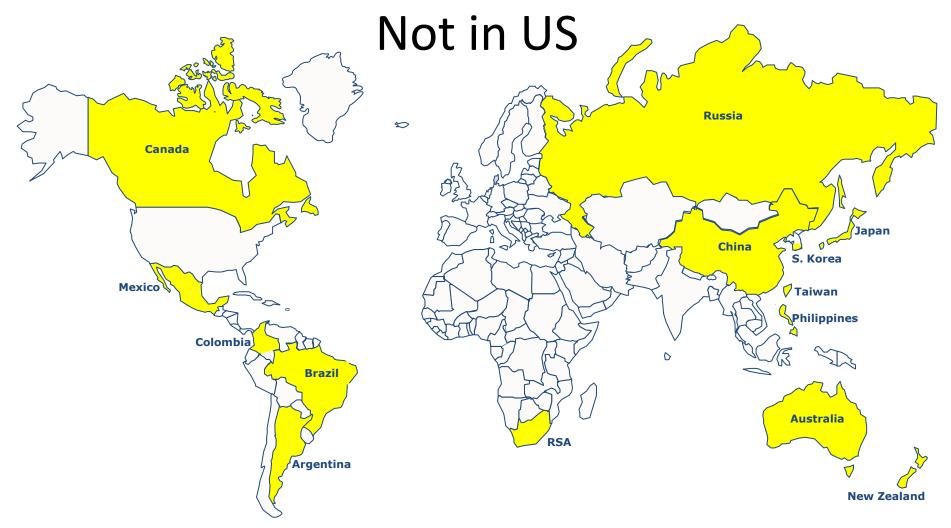
Source: Clive James, 2012.

Cultivation Approval Timelines 2006-2012: US Falling Behind

Cultivation Approval Timelines by Country



9 GM Crops are Approved Abroad,



Mandatory Labeling Landscape

- 2011-2013, 36 bills and CA ballot initiative—all defeated
- Proponent Industry—cyclical, wellcoordinated, emotionally-driven campaign
- Designed to eliminate food derived from GE:
 - Undermine consumer confidence in food safety
 - Undermine value chain confidence in demand for GE ingredients
 - Increase market share organic/non-GM, raise \$

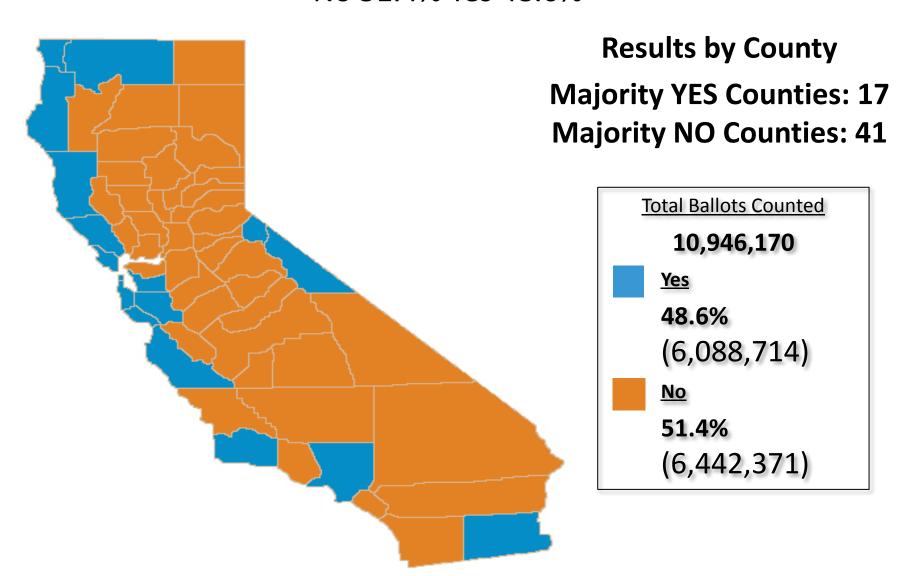


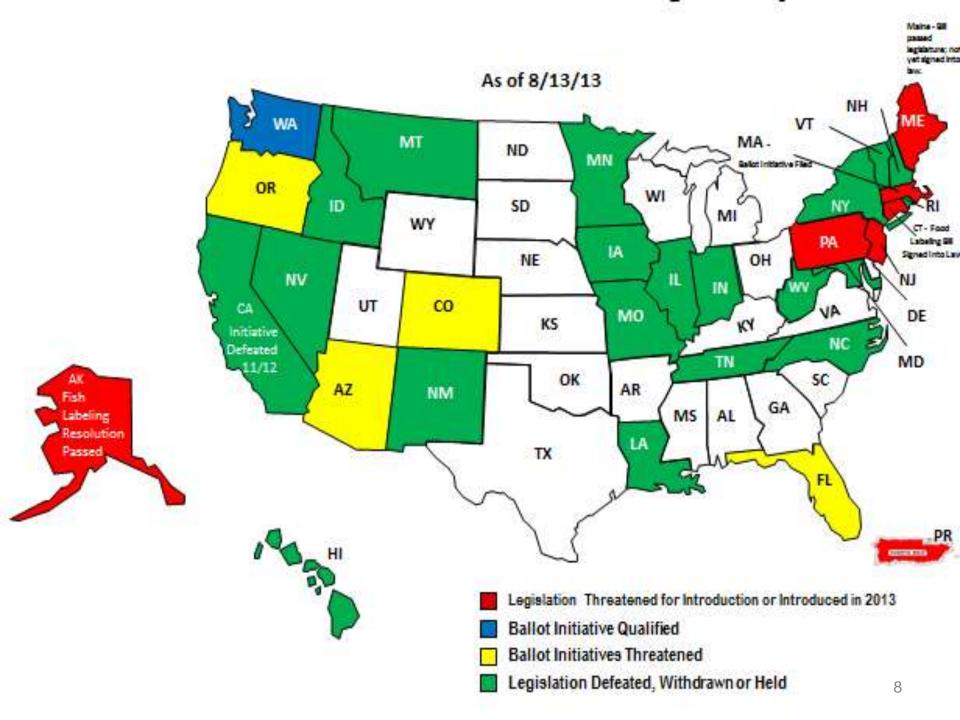
Proponent Industry Perspective

- ..."The burning question for us all then becomes howand how quickly-can we move healthy, organic products from a 4.2% market niche, to the dominant force in American food and farming? The first step is to change our labeling laws..." oca 08/02/12
- "We are going to force them to label this food. If we have it labeled, then we can organize people not to buy it." Center for Food Safety
- "Personally, I believe GM foods must be banned entirely, but labeling is the most efficient way to achieve this." Joseph Mercola, CEO Mercola.com



CA Prop 37 Opposition Prevailed No 51.4% Yes 48.6%







Anticipated 2014 Labeling Challenges

- Numerous legislative efforts, particularly in Northeast
- One or two ballot initiatives
- CBI/BIO and GMA working now to manage

Change In Environment

- Improved business climate is critical to US innovation and investment in US ag productivity
- Value chain partnership is paramount
- BIO and GMA transparency/education initiatives—part of this effort













GMO website

From the Grocery Manufacturers Association



On GMOs

We know consumers care about the foods they eat - and we care about the foods we provide.

As genetically-modified (GM) ingredients become more common in the global food supply, particularly in the U.S., we know that consumers may have questions about this technology.

On safety – our number one priority – we find broad global consensus among food and safety regulatory bodies that approved GM ingredients are safe.

Those who have approved biotech crops to be as safe and acceptable as their conventional counterparts include:

More issues

Animal welfare

At General Mills, we care about animal welfare – and we support the humane treatment of animals in agriculture.

MORE

MURE

General Mills is committed to sourcing palm oil in a socially and environmentally responsible manner. MORE





answers Open to Your Questions About How Our Food Is Grown



Opportunities for Conversation/Influence



Negative perceptions are not translating to purchasing behavior for most

- ➤ In a vacuum, a majority (51%), say avoiding GMOs is important to their purchase decision. But in context, price, freshness, and nutritional content are far more important
- > 24% self-report that they go out of their way to buy GMO-free food

> There is an opportunity to engage and inform

- 18% pay close attention to news about how crops for food are grown
- Half report that they wouldn't be able to define what a GMO is if asked
- Even in states where legislation is currently being considered, a majority of respondents are not aware of it



Our Strategy



Acknowledging Skepticism

- We have great stories that are not being heard because we are not believed.
- Instead of repeating these messages, we need to show our audience that we have nothing to hide; that we acknowledge their skepticism.
- Only when our audiences believe we are listening to them will they begin to listen to us.



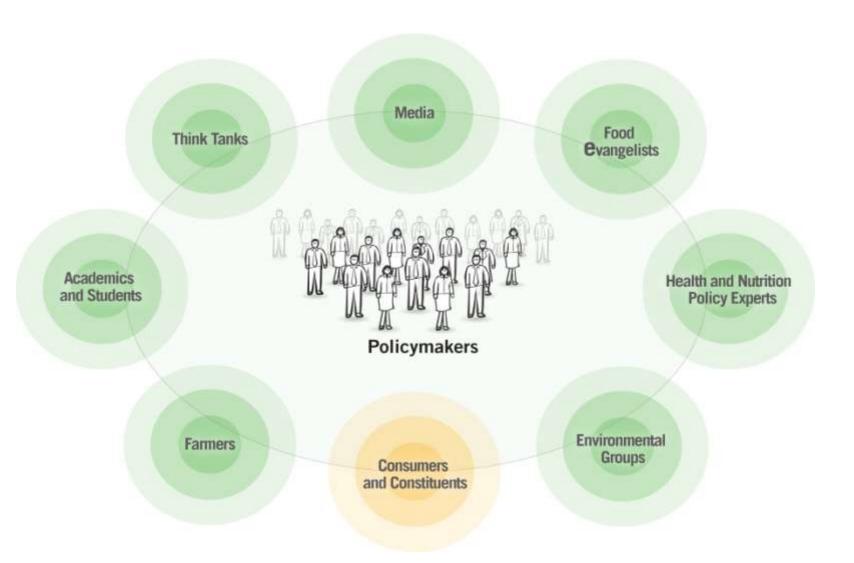
Our Goals



- Create a bridge to our messages/leverage trusted faces
 - ➤ Open, positive, and ongoing conversation online, with the media, and with influencers to demystify GMOs
 - > Bedside manner that allows audiences to hear our story and build trust
- Give policymakers permission to act/not act
- Create an environment that gives the industry freedom to operate
- > Align, inspire and support organizations within the food value chain
- > Establish the industry as a leader in supporting



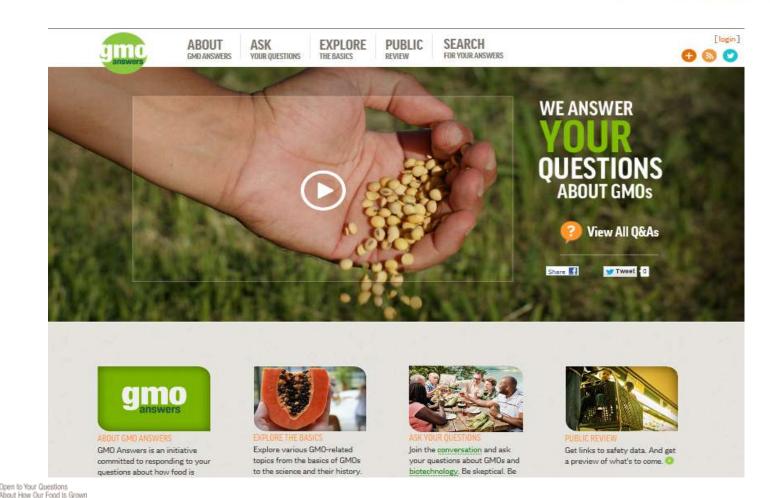
Our Audiences



Core Web Presence and Public Q&A

www.GMOAnswers.com





Media Coverage EOW 8 62 media hits, 9.5 million media impressions

The New Hork Times

Seeking Support, Biotech Food Companies Pledge
Transparency
THE HUFFINGTON POST

By ANDREW POLLACK Published: July 28, 2013

With pressure growing to label <u>genetically modified foods</u>, the developers of biotechnology crops are starting a campaign to gain support for their products by promising new openness.

Add to Portfolio

■ Dow Chemical Company

Go to your Portfolio »

The centerpiece of the effort is a Web site that is expected to go into operation on Monday to answer virtually any question posed by consumers about genetically

engineered crops. The site, <u>GMOAnswers.com</u>, is also expected to include safety data about the crops similar to that submitted to regulatory agencies.

"We have not done a very good job communicating about G.M.O.'s," or genetically modified organisms, said Cathleen Enright, executive director of the Council for Biotechnology Information, which will run the site. "We want to get into the conversation."





Monsanto Wants Your Questions: Go Ask!



GMO companies launch website to fight anti-biotech movement

By Carey Gillam Mon Jul 29, 2013 S S8pm BST

(Reuters) - A group of biotech seed companies on Monday launched an online forum to combat mounting opposition to genetically modified foods among consumer groups and activists.

The website, www.GMOAnswers.com, is designed as a "central online resource" for information on genetically modified organisms and their use in agriculture and food production, the Biotechnology Industry Organization said.

Initial Feedback



new

Tamar Haspel 07.31.2013 8:18 pm

Thank you for such a thorough answer. I really appreciate your clear explanation, and links to the legal sources.



Transparency 08 10 2013 1:05 am

@Kevin Folta -- Thanks for such a comprehensive answer, and such a quick response! I really appreciate that you present both sides of the story in a way that is both well-written and easy to understand. I think it's important for scientists to test new hypotheses...there is always room to learn.



new

WillingToListen

08.13.2013 1:56 pm

Thank you for finally clearing that up. I have been hearing that rumor a lot lately.



GMO Answers Launch

Website Traffic (EOW 8)

- More than 570 questions submitted
- More than 77,000 visits to the site
- Average duration of visit: 5:10
- Returning visitors: 32%

Supporting Partners











American Farm Bureau Federation









GMA Transparency Initiative

- Education website
- Food company disclosure language
- Messaging, website development and promotion investment
- > Launched September 10, 2013

www.FactsAboutGMOs.org



Member Company Disclosure



GMO website

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