

# Panama Canal Expansion

Ag Transportation Summit– Rosemont, Illinois

July 30-31, 2013

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Panama Canal Authority



CANAL DE PANAMÁ

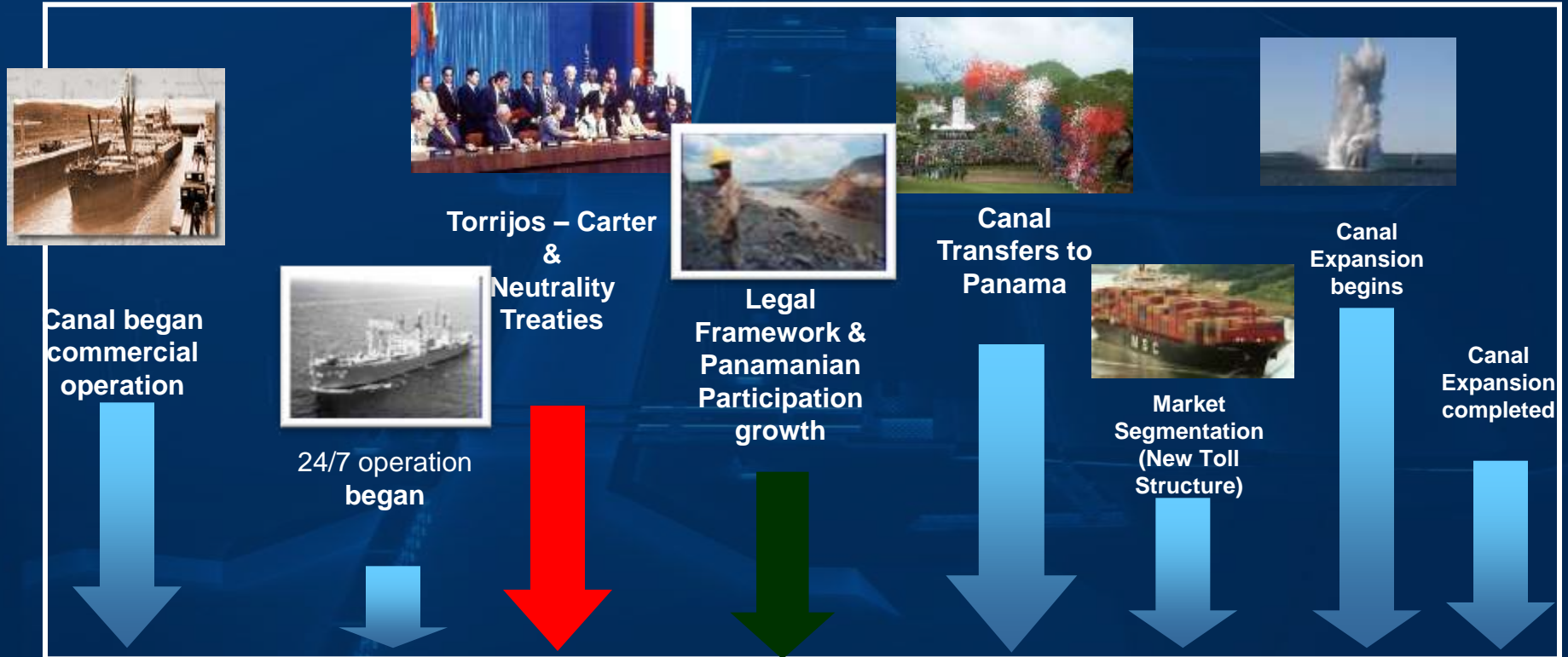
# Agenda

- **Canal Traffic performance**
- **Grain cargo through the Panama Canal**
- **Panama Canal Expansion program**
- **Conclusion**

An aerial photograph of a canal system, featuring a prominent lock structure in the center. The canal is surrounded by a grid of roads and fields. The image is overlaid with a semi-transparent blue filter.

## Canal Traffic performance

# Panama Canal Milestone Timeline



Canal began commercial operation



24/7 operation began



Torrijos – Carter & Neutrality Treaties



Legal Framework & Panamanian Participation growth



Canal Transfers to Panama



Market Segmentation (New Toll Structure)



Canal Expansion begins

Canal Expansion completed

1914

1936

1955

1977

1993

2000

2002

2007

2015

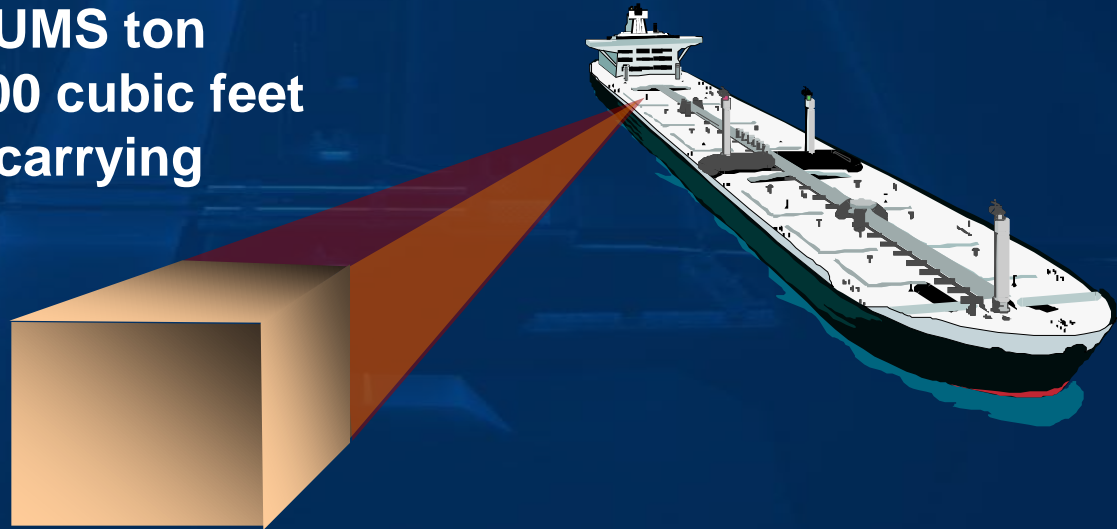
US Sole Stewardship (1914 – 1977)

Treaty Execution & Dual Stewardship (1979 – 1999)

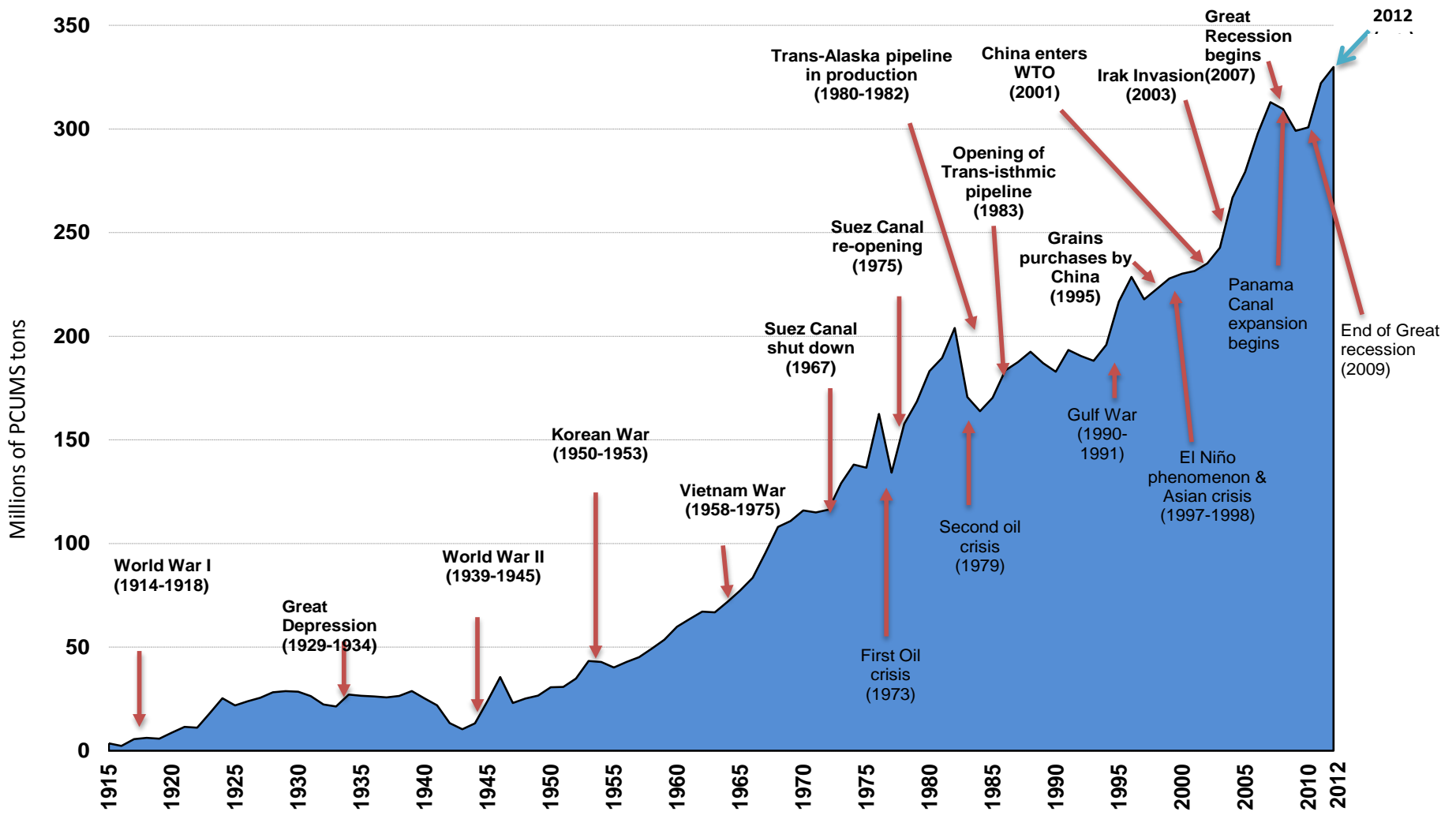
Panama Sole Stewardship and Corporate model (2000-2011)

# Panama Canal Universal Measurement System (PC/UMS)

One PC/UMS ton  
equals 100 cubic feet  
of cargo carrying  
capacity



# Evolution of Panama Canal Vessel Tons (million PCUMS tons)





# Cargo Types

(millions of long tons)

## october – september FY 2006 – 2012

Commodities	2006	2007	2008	2009	2010	2011	2012
Containerized cargo	53.7	58.6	61.3	51.5	51.0	54.6	52.2
Grains	36.7	33.0	31.0	36.2	40.4	40.3	37.0
Petroleum and products	31.1	32.1	35.2	37.4	34.8	35.7	38.9
Ores and metals	14.6	14.7	12.3	11.0	12.0	17.4	18.7
Coal	5.7	6.2	11.3	8.0	10.5	14.2	14.1
Chemicals and petrochemicals	13.7	13.4	13.1	13.7	12.3	13.1	12.6
Salt and minerals	4.8	4.1	5.1	8.2	8.1	8.6	7.0
Iron ore and steel manufactures	7.3	7.2	6.8	5.3	5.3	6.5	5.6
Fertilizers	6.3	5.7	5.3	4.8	6.4	6.4	6.6
Machinery and equipment	4.6	4.8	4.5	3.1	3.8	4.0	5.0
Refrigerated products	5.1	5.1	5.0	4.6	4.0	3.6	2.9
Lumber and products	5.9	5.1	3.9	2.9	3.1	3.2	2.8
Others	22.2	18.4	14.8	11	13.2	14.8	14.9
<b>TOTAL</b>	<b>211.6</b>	<b>208.2</b>	<b>209.8</b>	<b>197.9</b>	<b>204.9</b>	<b>222.4</b>	<b>218.1</b>

# Main Routes - FY 2012



**Total (long tons)**

**218.1 M**

**East Coast US – Asia**



**84.3M**

**West Coast South America – East Coast US**



**27.6M**

**West Coast South America – Europe**



**14.4M**

**West Coast US – Europe**



**9.7M**

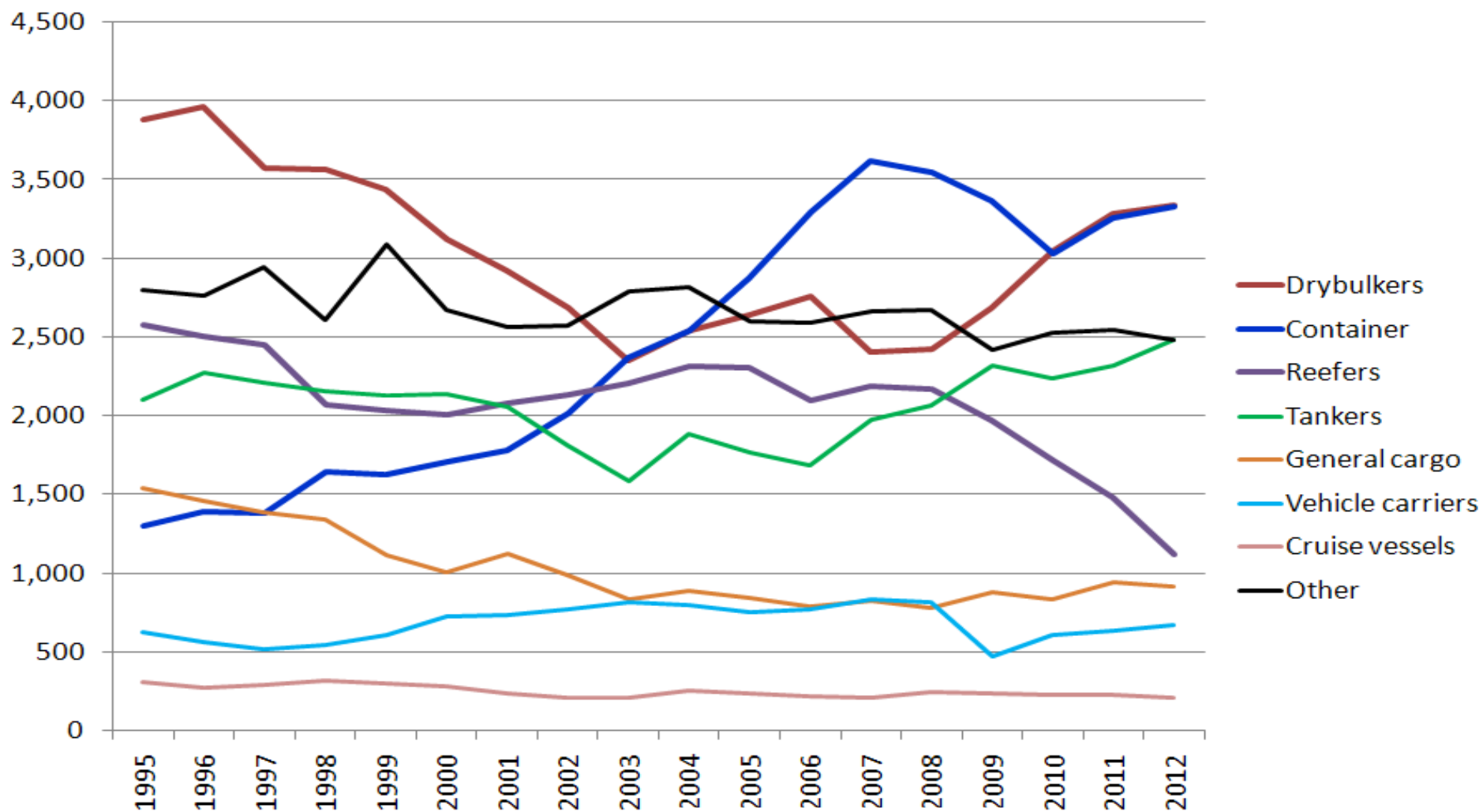
**West Coast Central America – East Coast US**



**12.2M**

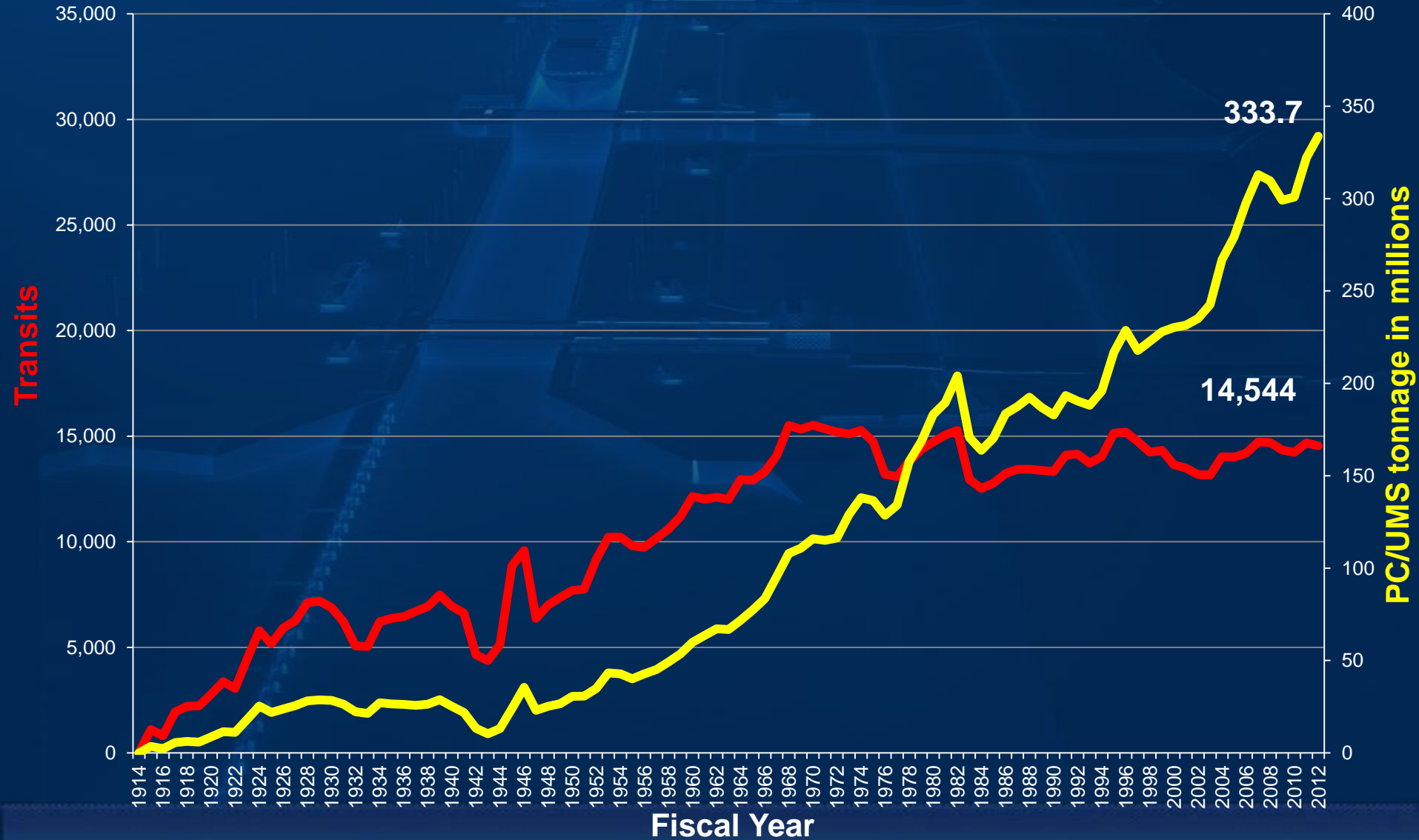


# Transits by vessel type

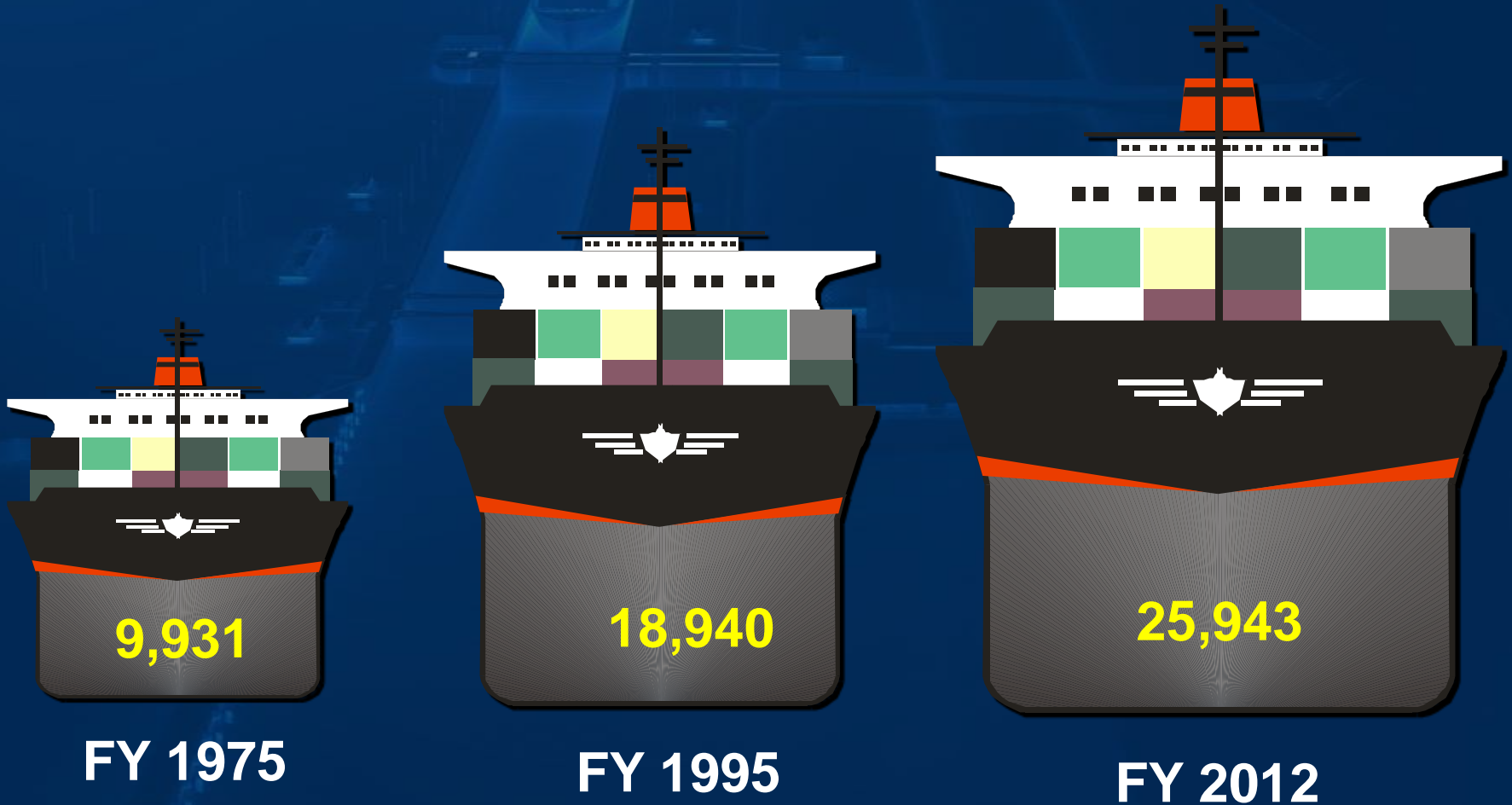


# Transits vs PC/UMS Tonnage

## FY 1914 – FY 2012

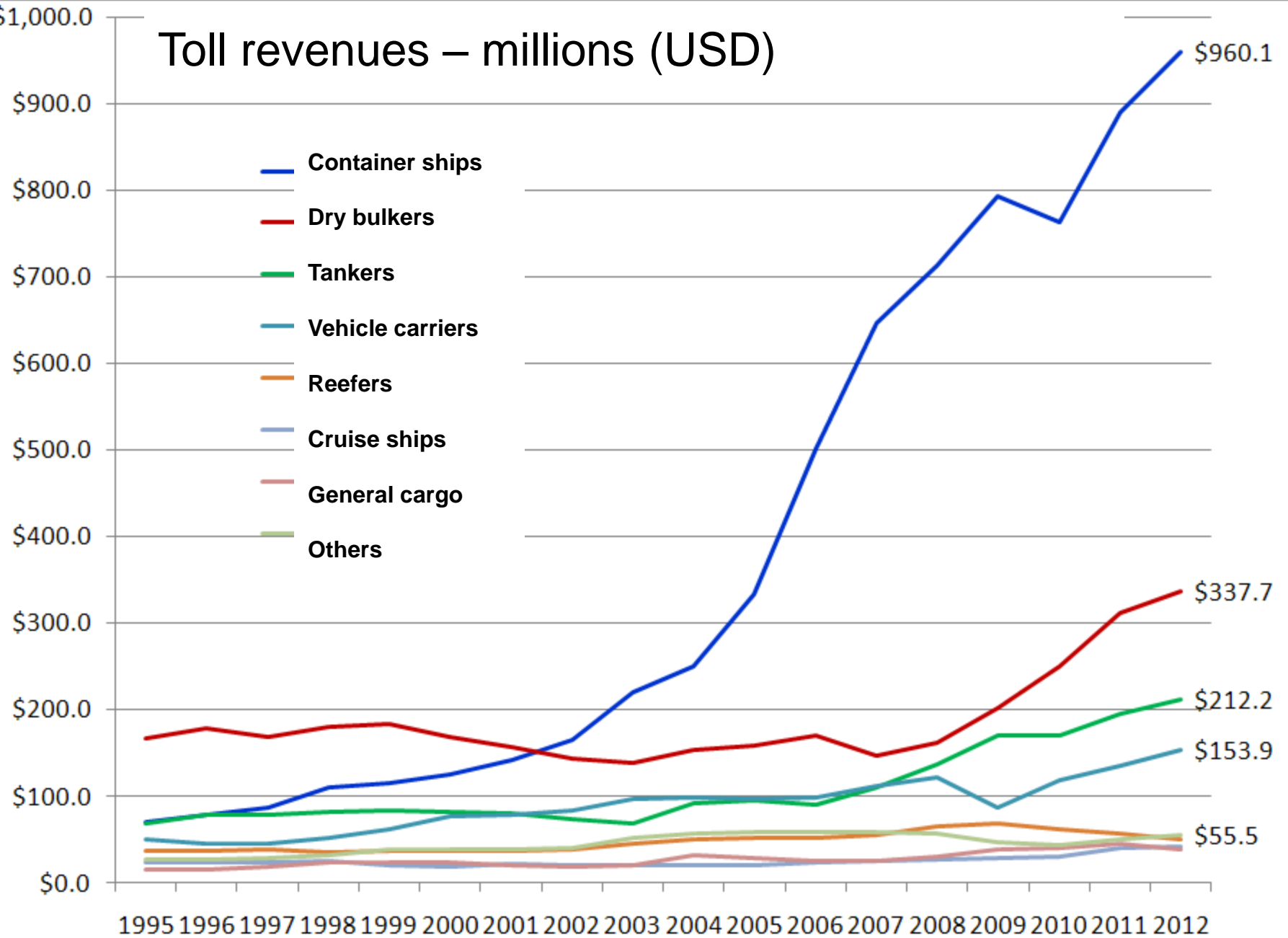


# Average Vessel Tonnage (PC/UMS tons) Oceangoing Vessels

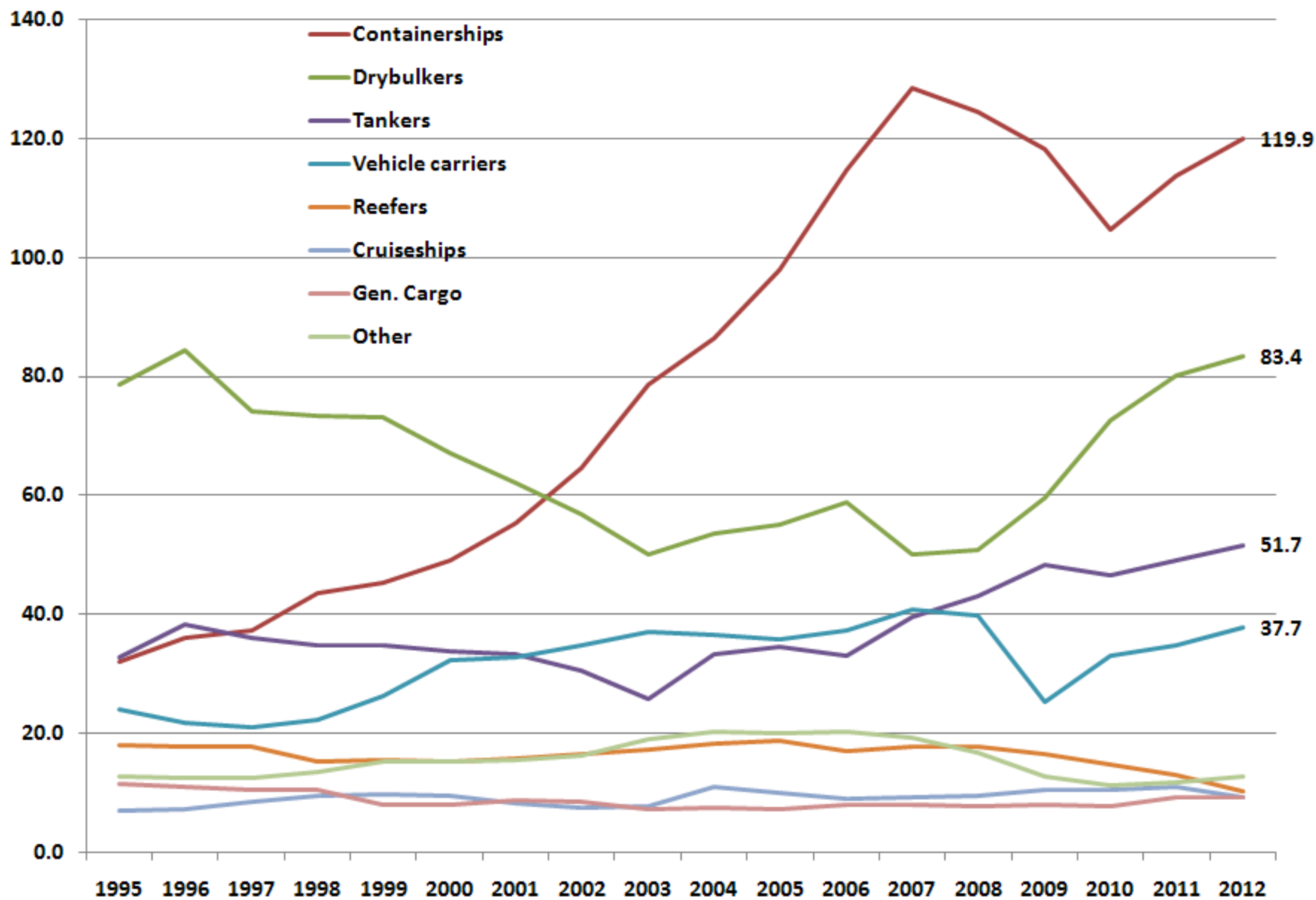


# Toll revenues – millions (USD)

- Container ships
- Dry bulkers
- Tankers
- Vehicle carriers
- Reefers
- Cruise ships
- General cargo
- Others



PCUMS vessel tons by vessel type- millions

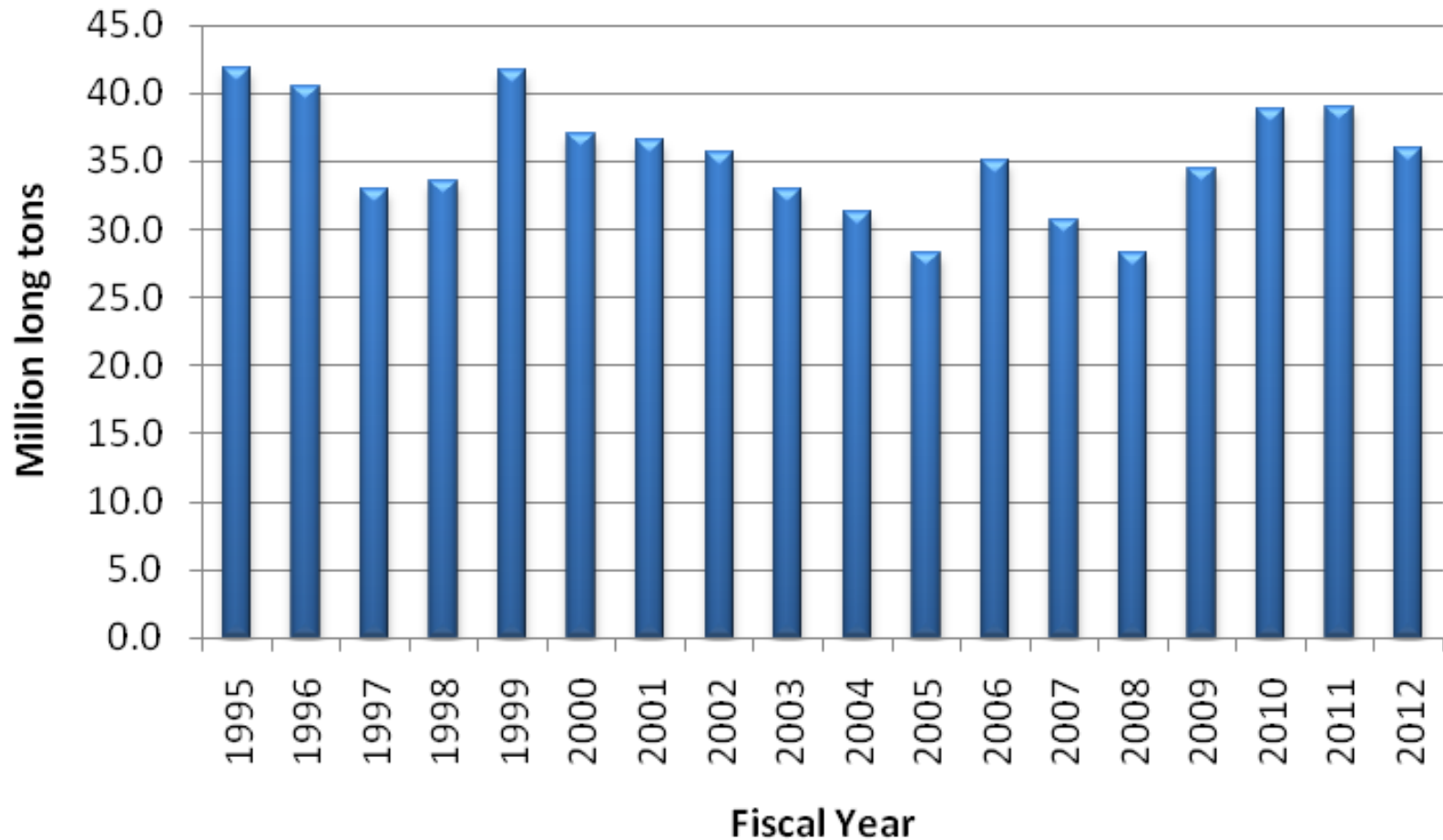




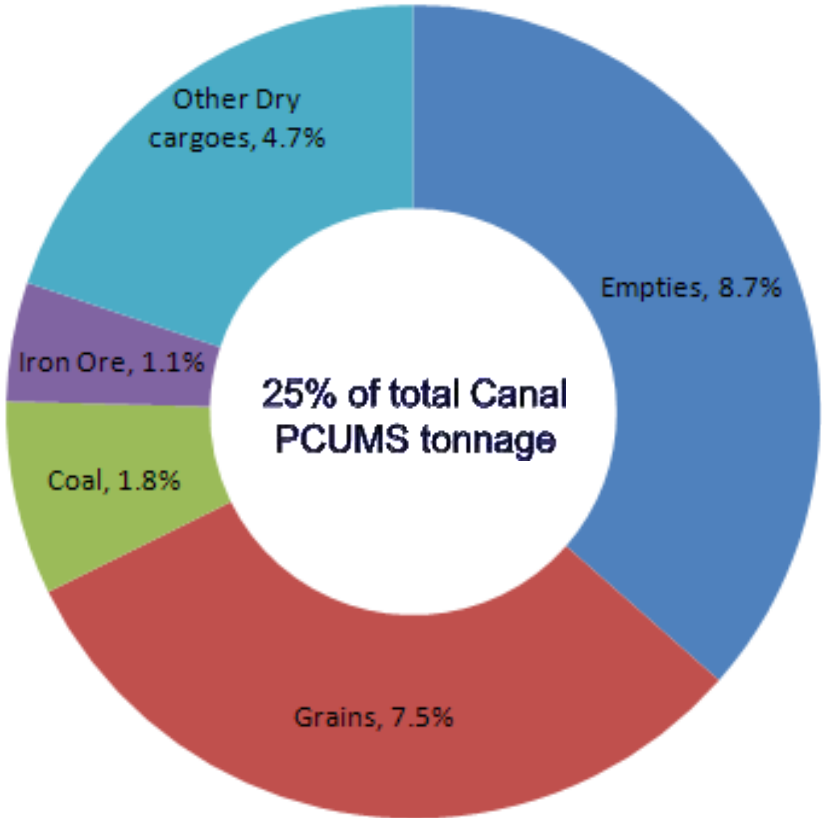
CANAL DE PANAMÁ

# Grain Cargo through the Panama Canal

**Grain cargo is the most important dry cargo through the Panama Canal.  
It accounts for 16% of Canal cargo.**



# Dry Cargoes in Total Canal– FY 2012

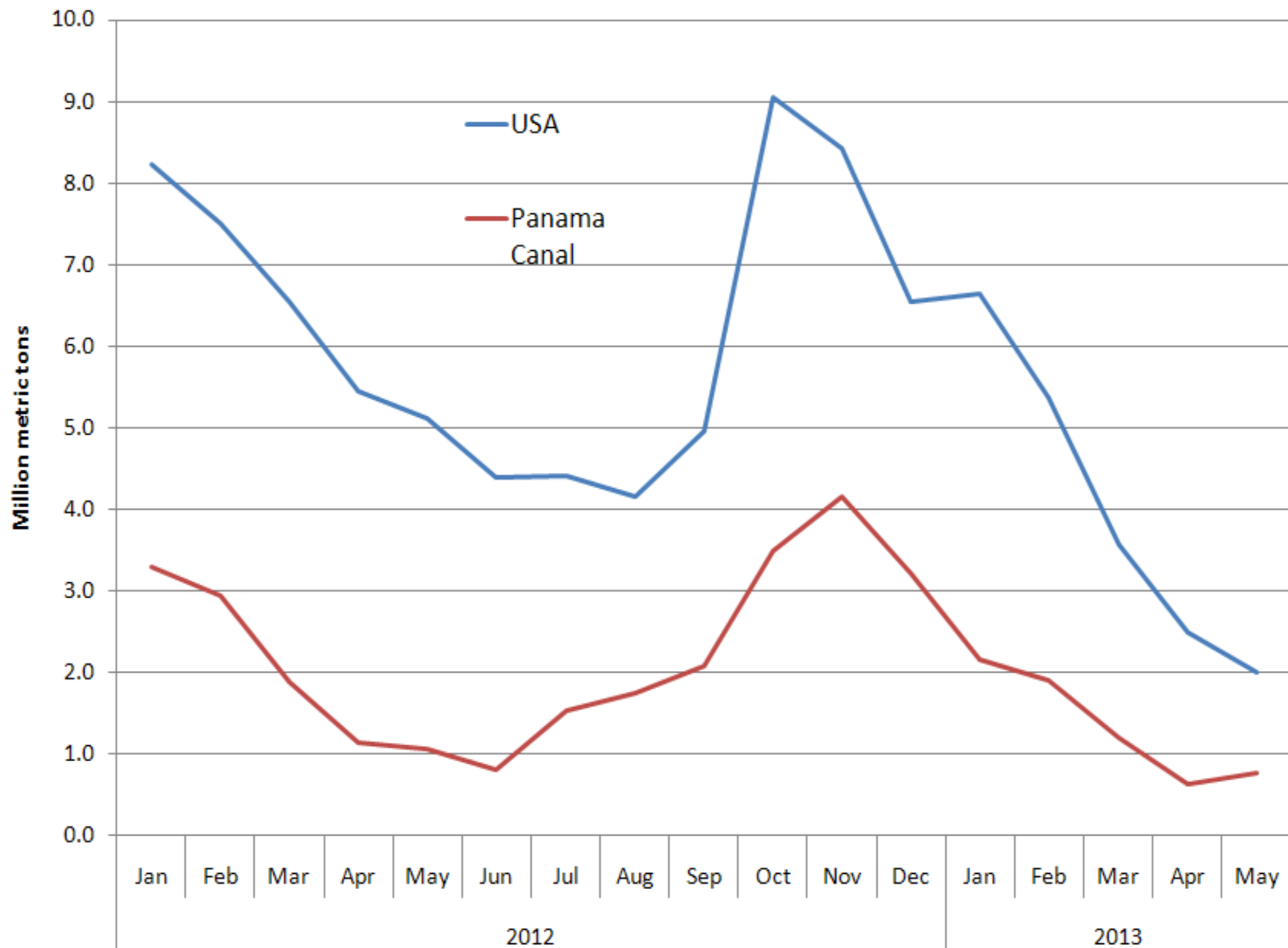




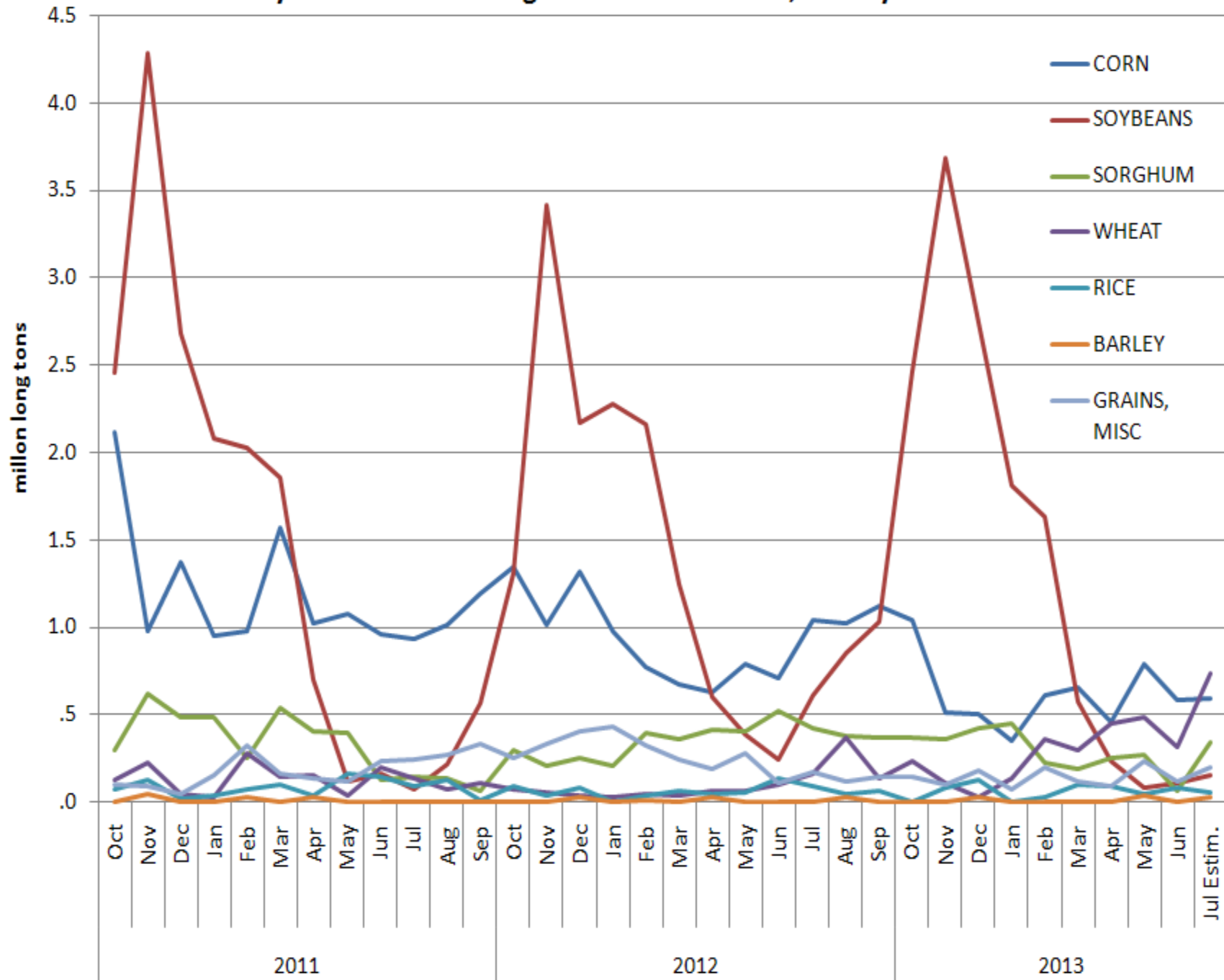
# Average Indicators for Vessels Carrying Grains

DWT	Cargo	PCUMS ton	Toll Revenues	Other Marine Charges	Total Canal Charges	\$ per ton
67,104	52,215	30,005	137,302	25,000	162,302	3.11

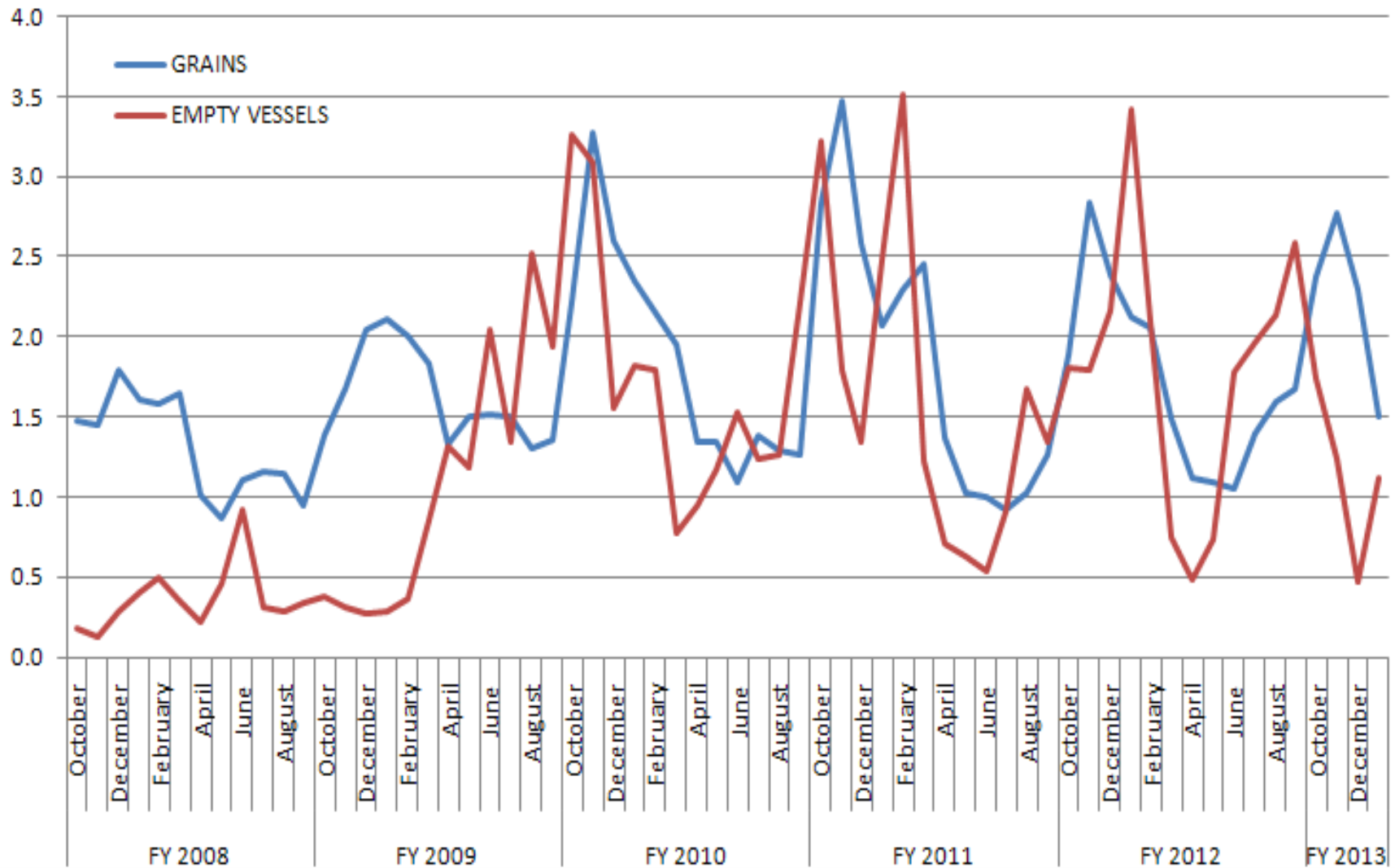
# Monthly US Grain Exports to Asia and Panama Canal Grain Flows 2012 - 2013



### Monthly Grain Flows through the Panama Canal, fiscal years 2011-2013

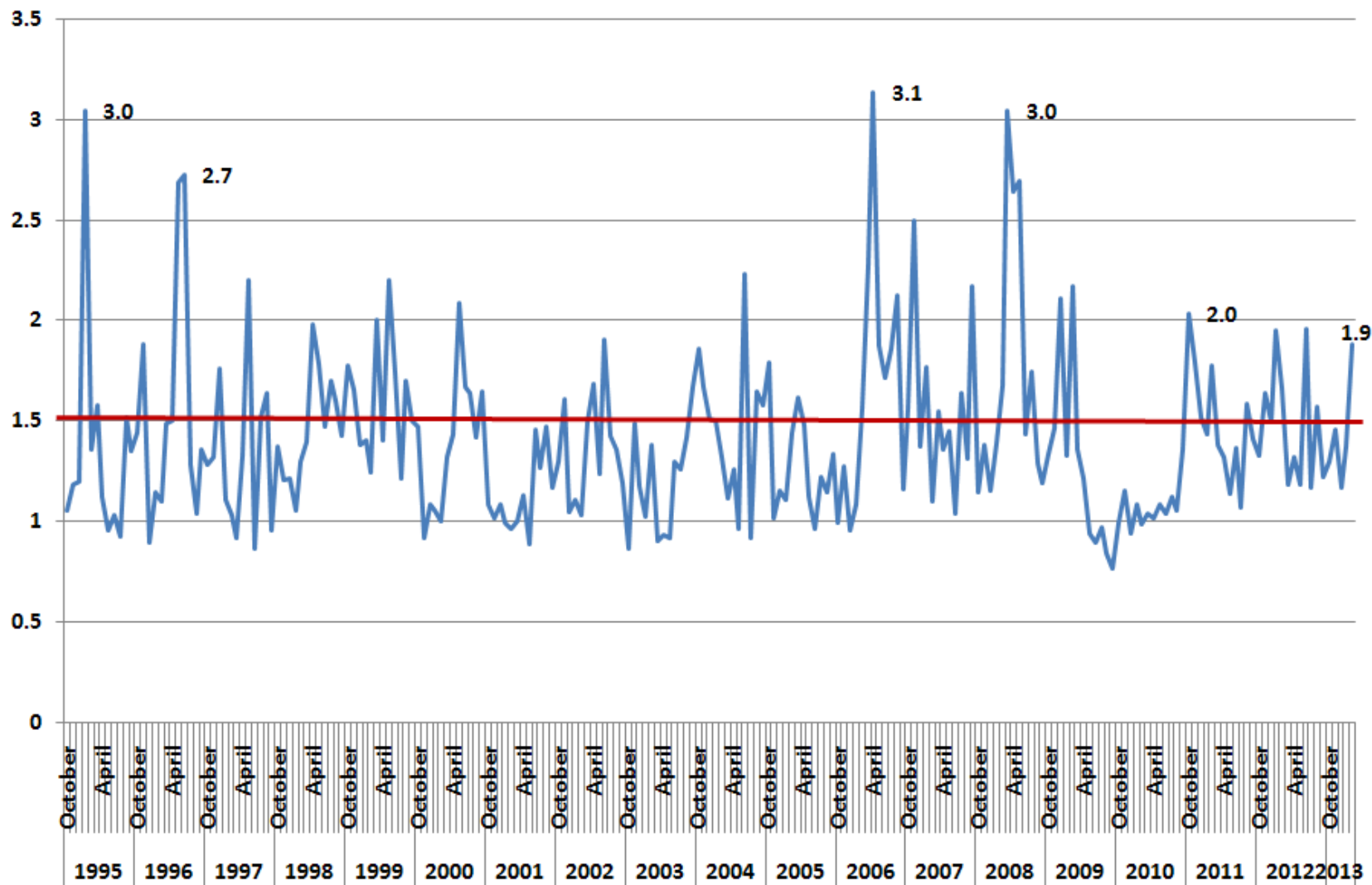


# Vessel Tonnage related to Grains and Empty Vessels

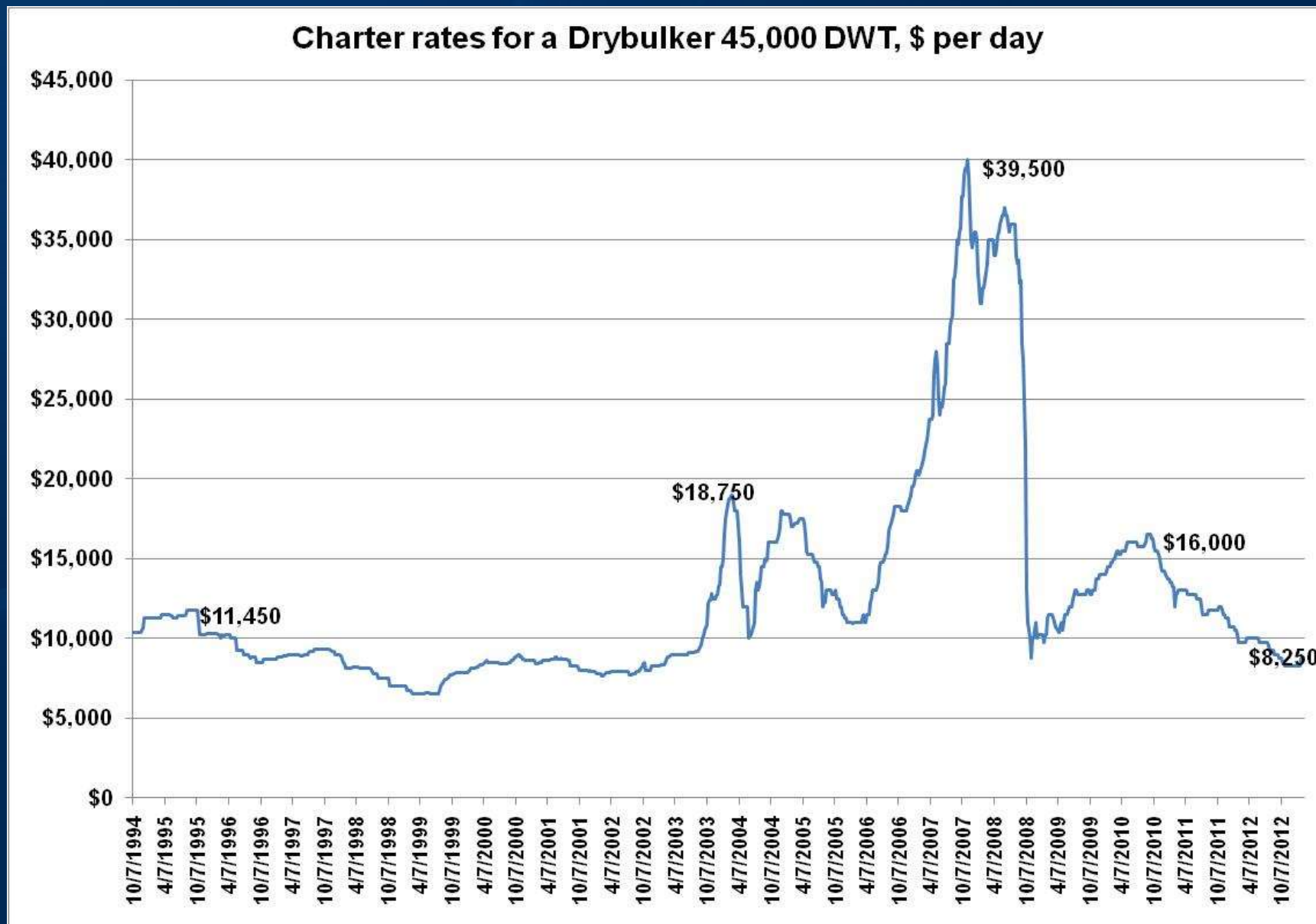


# Delays for drybulkers are more often on peak months

Average Days for Drybulkers transiting the Panama Canal  
(includes waiting time)



# Delays impact because of vessel costs per day



# Modernization and Expansion Program



# Regular Investment Program

## Accumulated Investment – Capex

Dredging

(USD millions)

2,508

1,870

Budget

FY 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013

102 109 139 113 137 150 162 115 167 68 98 188 321 638

Bridge over Atlantic side

102

New visitor's center in Atlantic side

Ground dams

Hidraulic dredge

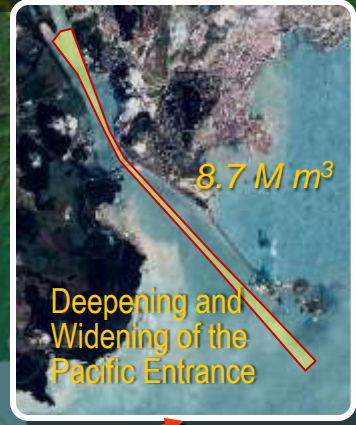
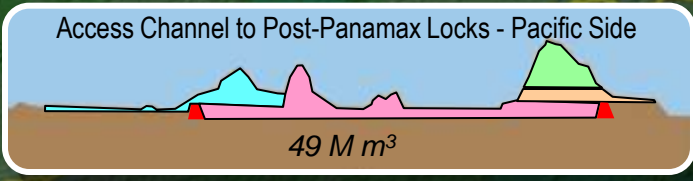
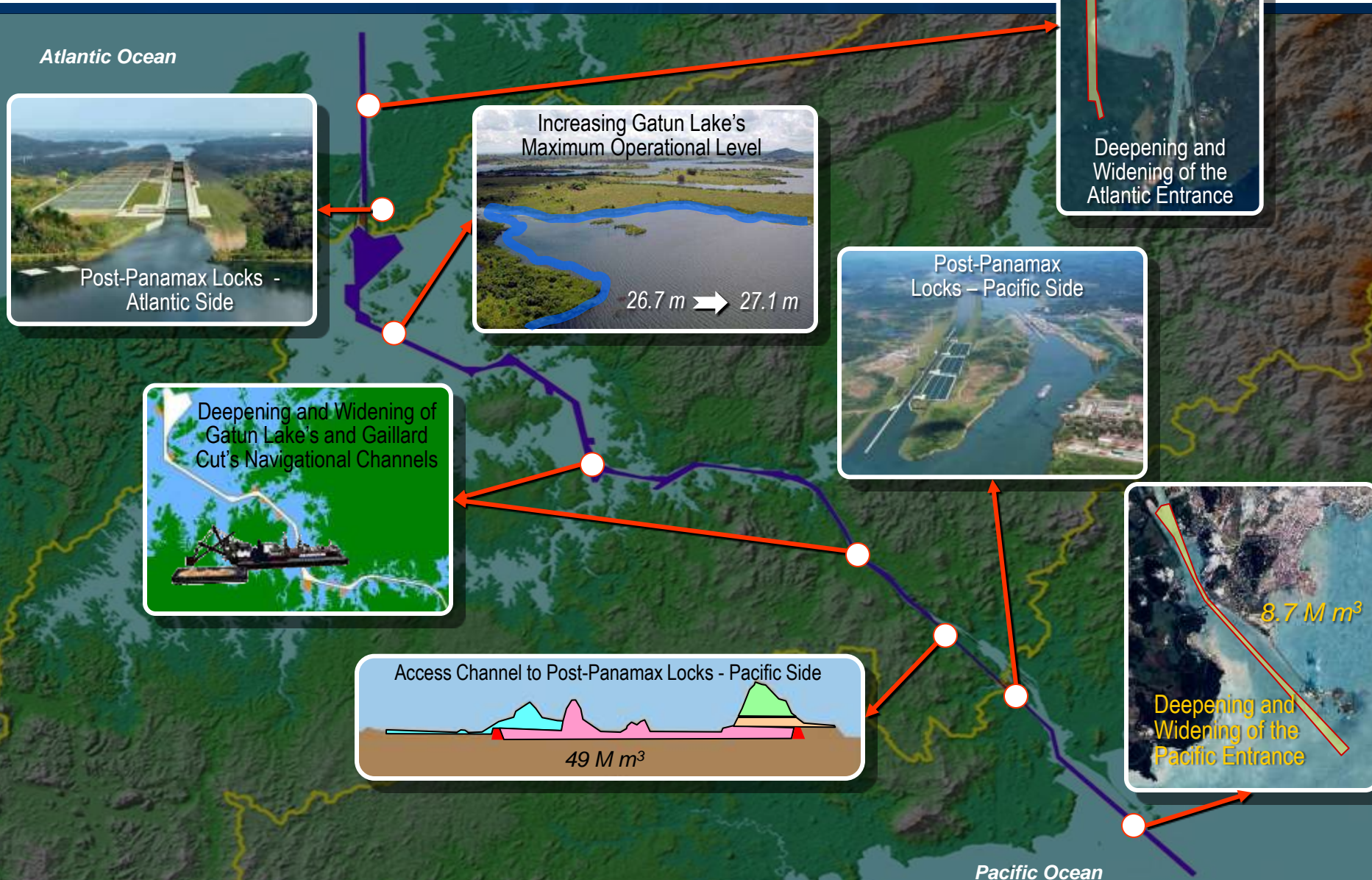
Tugboats





# Canal Expansion Program Components

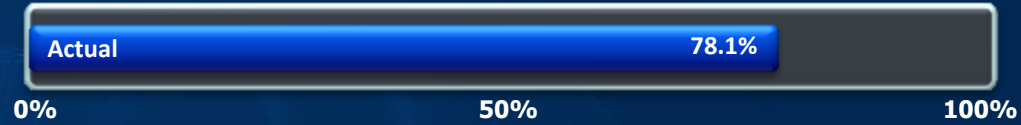
\$ 5.25 billion investment



# Expansion Program Progress

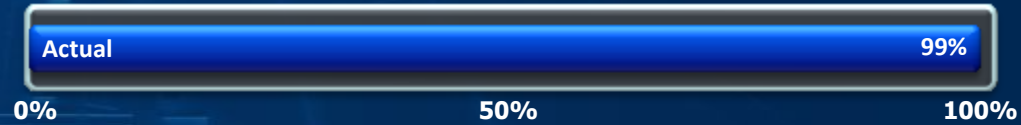
## Pacific Access Channel

42.8 M m<sup>3</sup> excavated and dredged / 49 M m<sup>3</sup>  
End of last Contract: 31-Oct-2013



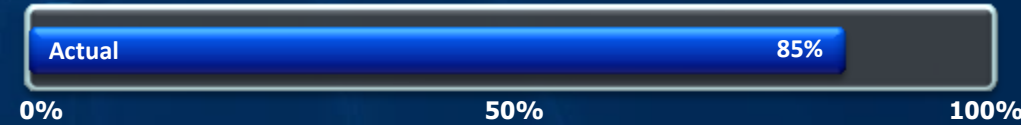
## Pacific Entrance Deepening and Widening

8.6 M m<sup>3</sup> dredged  
End of Contract: 31-Aug-2012



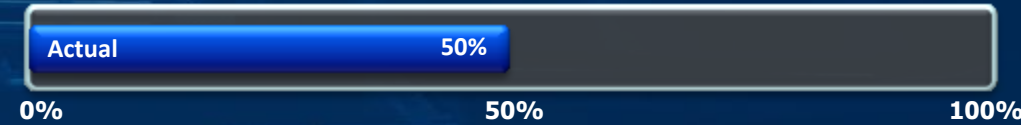
## Gatun Lake and Culebra Cut Deepening and Widening

21.6 M m<sup>3</sup> dredged / 26.5 M m<sup>3</sup>  
End: 11-Apr-2014



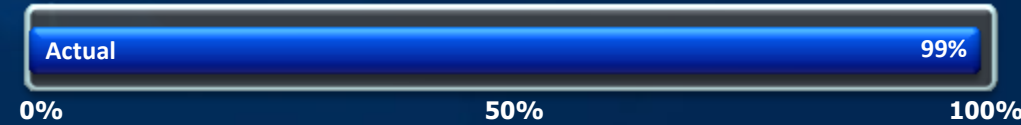
## Locks Design and Construction

37.9 M m<sup>3</sup> excavated / 47.5 M m<sup>3</sup>  
End of Contract: 21-Oct-2014



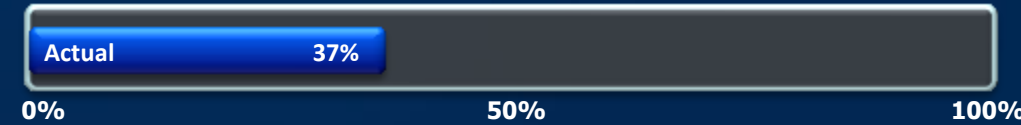
## Atlantic Entrance Deepening and Widening

17.6 M m<sup>3</sup> dredged / 17.6 M m<sup>3</sup>  
End of Contract: 24-Apr-2013



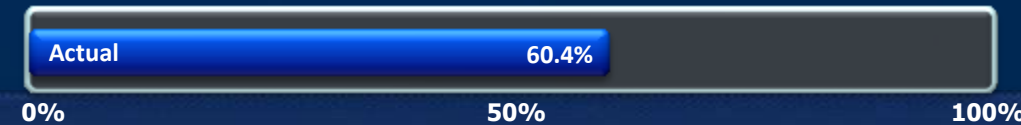
## Raising Gatun Lake's Maximum Operational Level

End: 30-Sep-2013



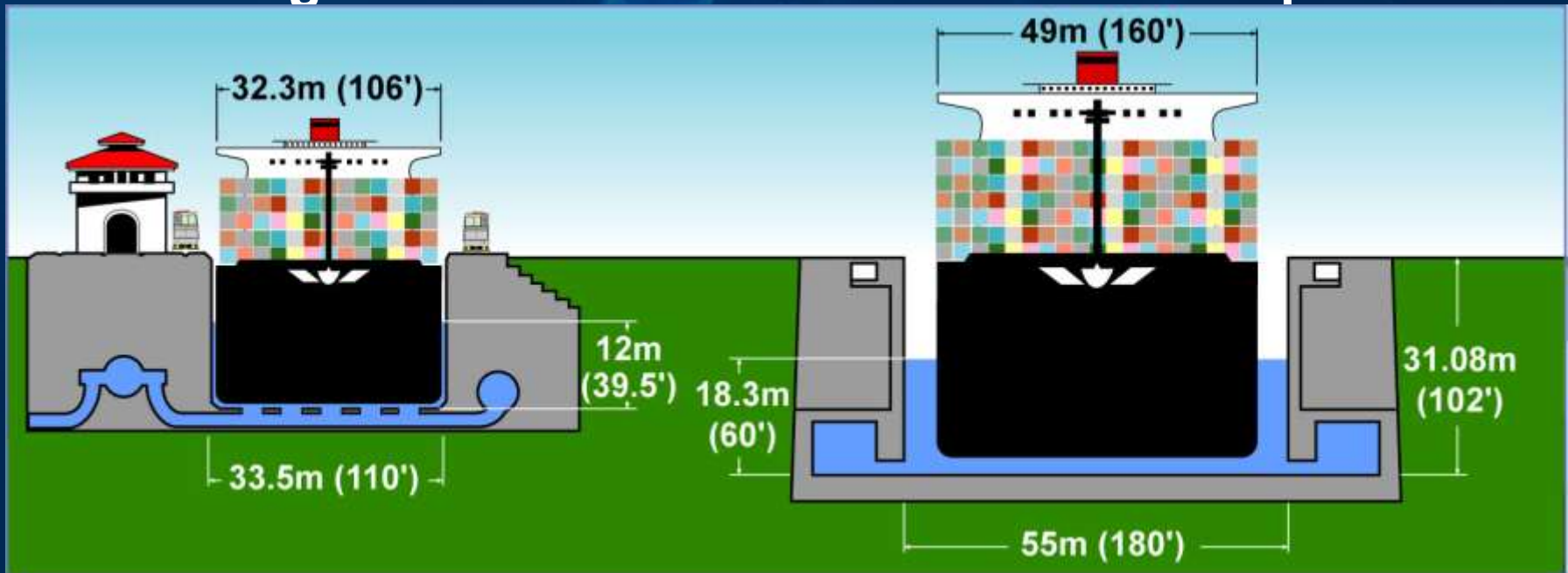
## Expansion Program

Material removed:  
128.5 M m<sup>3</sup> / 148 M m<sup>3</sup>



# Dimension of Vessels and Post Panamax Locks

## Existing Lock



## Post Panamax Conceptual Lock

Length of lock chamber 305m (1,000')

Length of lock chamber 427m (1,400')

Maximum Ship beam 32.3m (106')

Maximum Ship beam 49m (160')

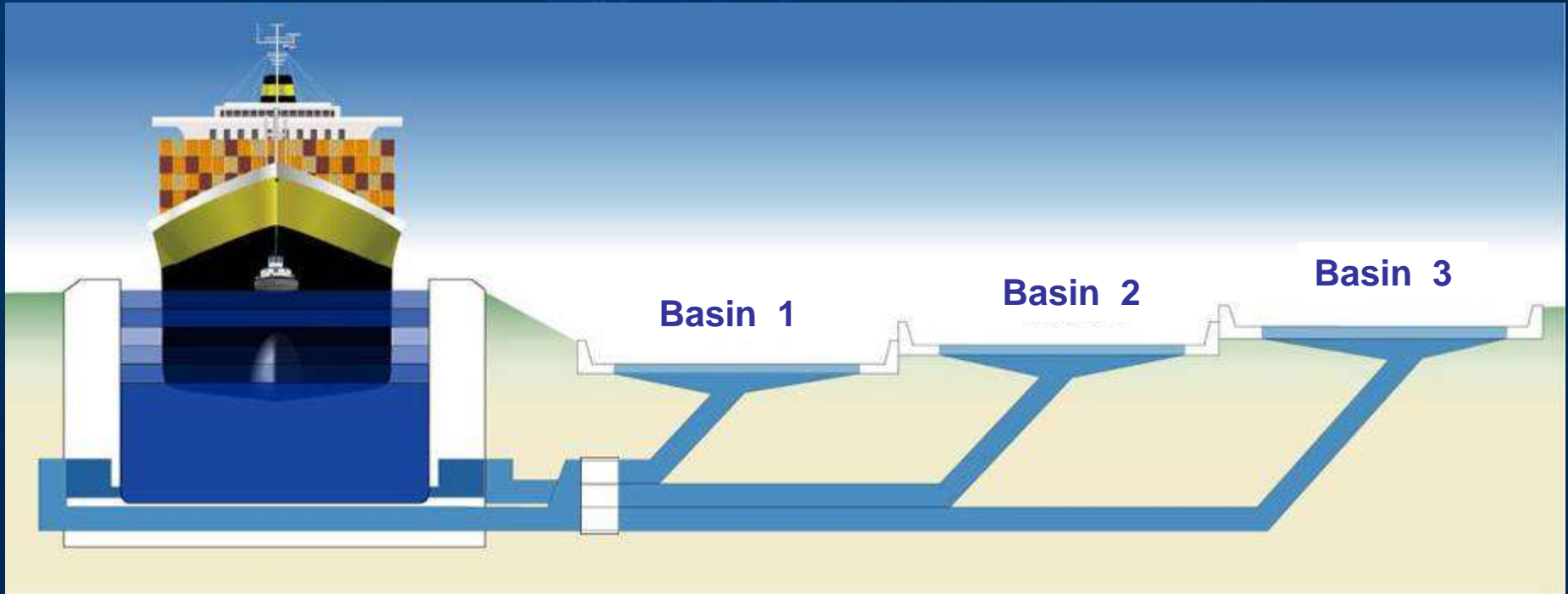
Maximum Ship length 294.3m (965')

Maximum Ship length 385.8m (1,265')

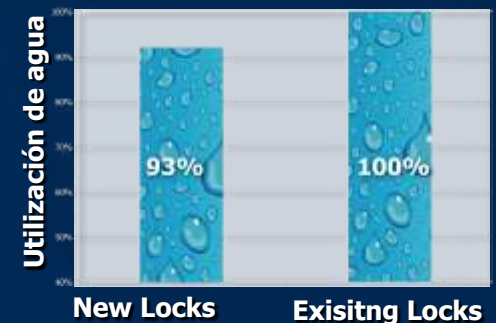
Maximum ship draft 12.04 m (39.5')

Maximum ship draft 15.2 m (50')

# Post-Panamax Water Saving Basins Locks Operation



With the reutilization water basins  
the new Locks will use **7% less**  
water than the existing Locks



An aerial photograph of a city street grid, viewed from an elevated perspective. A prominent diagonal road runs from the bottom-left towards the top-right. The rest of the grid consists of horizontal and vertical streets. The image is overlaid with a semi-transparent blue filter. In the center of the image, the word "Conclusion" is written in a bold, yellow, sans-serif font with a slight drop shadow.

# Conclusion

# Dry Bulk Vessels

## Costs in \$/MT – Grain Route – US Gulf to Asia

### FY 2015

Vessel Size	Fuel	Charter Rates	Port	Canal	Cargo Handling	Inland Cost	Total Cost	Canal Cost Impact (%)	Economies of Scale (\$/MT)	Savings from Economies of Scale Total
55,000 DWT	\$ 12.42	\$ 13.66	\$ 2.91	\$ 2.89	\$ 8.17	\$ 33.67	\$ 73.72	3.9%		
95,000 DWT	\$ 9.55	\$ 9.67	\$ 2.73	\$ 2.33	\$ 8.17	\$ 33.67	\$ 66.13	3.5%	\$ (7.59)	\$ 649,322.80

**Assumptions for FY 2015:**

*Panama Canal tolls based on current tariff approved for FY 2014 (PC/UMS Pricing Structure)*

*Utilization Rate 90% unless stated otherwise*

*Current Fuel Prices as of November 2012 (HFO Singapore \$605/MT)*

*Charter Rate forecasted to FY2015 (Drewry)*

Vessel Size	Canal as a Percentage of Commodity Price (%)
55,000 DWT	0.5%
95,000 DWT	0.4%

\*Soybeans represent 52% of the US Gulf grain trade to Asia via the Panama Canal.

\* Soybean price = \$607/MT according to the December 2012 data of The World Bank

#### Cost savings generated by economies of scale by vessel sizes:

- 95,000 DWT vs. 55,000 DWT:     **\$7.59/MT**  
                                                   **\$649,322.8/Trip**

# Delivered Dry Bulk Fleet for Expanded Canal Only Beam between 32.4 - 49 m

DWT Range	Number of Ships	Avg. DWT	Avg Beam (m)	Avg LOA (m)	Avg Draft (m)
40,000- 50,000	3	45,866	33.91	195.00	11.40
50,001- 60,000	22	55,121	35.81	200.31	11.51
60,001- 70,000	30	63,520	35.27	218.00	12.21
70,001- 80,000	55	76,205	34.00	230.00	13.49
80,001- 90,000	99	86,711	37.71	231.00	13.76
90,001- 100,000	176	93,396	39.32	233.75	14.26
100,001- 110,000	19	105,646	42.71	250.79	13.91
110,001- 120,000	27	115,656	43.00	253.00	14.55
120,001- 130,000	16	124,394	41.13	265.00	15.67
130,001- 140,000	12	136,069	42.67	268.24	16.85
140,001- 150,000	79	148,358	43.38	271.00	17.17
150,001- 160,000	80	152,494	44.00	274.87	17.28
160,001- 170,000	111	166,894	45.04	286.19	17.70
170,001- 180,000	499	175,575	45.12	290.00	18.01
180,001- 185,000	174	180,783	45.00	291.00	18.17
185,001- 190,000	19	186,545	47.00	292.19	18.04
190,001+	4	195,606	46.94	298.00	18.42
<b>Total</b>	<b>1,425</b>				
<b>Total in Dry Bulk Fleet</b>	<b>5,373</b>				



# On Order Dry Bulk Fleet for Expanded Canal Only Beam between 32.4- 49 m

DWT Range	Number of Ships	Avg. DWT	Avg Beam (m)	Avg LOA (m)	Avg Draft (m)
40,000- 50,000	0	0	0.00	0.00	0.00
50,001- 60,000	24	54,792	32.63	190.00	12.66
60,001- 70,000	15	63,227	36.78	211.44	11.95
70,001- 80,000	9	76,344	35.00	226.00	13.52
80,001- 90,000	22	85,605	35.97	228.00	13.98
90,001- 100,000	135	94,036	38.00	234.00	14.47
100,001- 110,000	8	106,588	43.00	251.00	14.00
110,001- 120,000	73	115,696	43.00	253.00	14.56
120,001- 130,000	1	120,950	43.00	249.34	15.25
130,001- 140,000	0	0	0.00	0.00	0.00
140,001- 150,000	0	0	0.00	0.00	0.00
150,001- 160,000	0	0	0.00	0.00	0.00
160,001- 170,000	2	170,000	45.00	287.00	17.70
170,001- 180,000	196	178,272	45.16	292.26	18.18
180,001- 185,000	64	180,598	45.00	291.00	18.12
185,001- 190,000	0	0	0.00	0.00	0.00
190,001+	0	0	0.00	0.00	0.00
<b>Total</b>	<b>549</b>				
<b>Total in Dry Bulk Fleet</b>	<b>2,077</b>				





# Opportunities for increased cargo tonnage are expected from grain, coal and iron ore cargoes

Drybulk Cargo projections in million long tons

Main commodities	2014	2015	Additional tonnage	Var%
Grains	39.3	44.5	5.2	13%
Coal	15.6	20.8	5.2	33%
Iron ore	5.5	11.5	6.0	109%
Other dry bulks	44.0	45.1	1.1	2%
Total	104.4	121.9	17.5	17%

Source: Nathan Associates Inc. study with CRU International Ltd. and IHS Inc. under contract for ACP, september 2012

# Expanded Canal Benefits

- ⇒ **Increased cargo carrying capacity with larger vessels and more draft capacity**
- ⇒ **More efficiencies in logistics networks and costs for shippers**
- ⇒ **Opportunity for more flexibility to get advantage of demand surges. (China)**
- ⇒ **Improved times**

# Project Evaluation New Opportunities



LNG Terminal



Ro-Ro Terminal



Ship Repair



Logistics  
Parks



Bunkering  
Terminal



Container  
Barging



Top-Off  
Operations



Corozal  
Container  
Terminal

# Panama Developed, Ongoing and Projected Investment Projects



Expansion of the Panama Canal (\$5.25 billion)

## Highway System (\$2.7 B)

(as of February 2011)



Ports Expansion (\$1.2 billion)



New Metro (\$1.8 B million)



Intl Airport Expansion (\$100 million)



Real Estate Development (\$10 billion)



Hotel Development (\$2,000 million)



Cleaning of the Panama Bay Project (\$310 million)



Cemex Expansion (\$500 million)



Panama Pacific Special Economic Zone Agency (\$600 million)



Coastal Belt Highway Development (\$200 million)

Visit: <http://proinvex.mici.gob.pa>

Thank you!

María Eugenia de Sánchez,  
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For latest updates and videos, visit:

<http://www.pancanal.com/eng/expansion/index.html>

<http://micanaldepanama.com/categoria/ampliacion-del-canal-de-panama/>

Webcam:

<http://micanaldepanama.com/ampliacion-del-canal-de-panama/camaras-web-de-ampliacion/>